

APPROPRIATIONS SUMMARY

The 2004-05 proposed budget includes appropriations of \$2,718,649,483, an increase of \$103,200,235 or 3.95% over a restated 2003-04 final budget. The schedule below does not include operating transfers.

	Restated* Final 2003-04	Proposed 2004-05	Change	Percentage Change
Countywide Operations				
Admin/Exec Group	371,872,791	364,612,904	(7,259,887)	(1.95%)
Contingencies	70,572,366	76,458,010	5,885,644	8.34%
Financial Administration	6,000,000	6,000,000	0	0.00%
Debt Service	16,066,040	19,026,370	2,960,330	18.43%
ED/Public Services Group	43,638,543	45,027,742	1,389,199	3.18%
Fiscal Group	38,240,919	43,048,487	4,807,568	12.57%
Human Services System	780,704,671	805,513,063	24,808,392	3.18%
Internal Services Group	32,300,857	32,136,141	(164,716)	(0.51%)
Law & Justice Group	449,670,081	471,287,632	21,617,551	4.81%
Total General Fund	1,809,066,268	1,863,110,349	54,044,081	2.99%
Capital Project Funds	62,932,855	54,843,880	(8,088,975)	(12.85%)
Special Revenue Funds	358,247,322	361,004,523	2,757,201	0.77%
Subtotal	2,230,246,445	2,278,958,752	48,712,307	2.18%
Enterprise Funds				
Arrowhead Regional Medical Ctr	255,631,781	288,602,601	32,970,820	12.90%
Medical Center Lease Payment	53,158,112	53,385,776	227,664	0.43%
County Museum Store	132,448	151,541	19,093	14.42%
Regional Parks Snackbars	71,129	67,603	(3,526)	(4.96%)
Regional Parks Camp Bluff Lake	0	292,594	292,594	- - -
Solid Waste Management	76,209,333	97,190,616	20,981,283	27.53%
Subtotal	385,202,803	439,690,731	54,487,928	14.15%
Total Countywide Funds	2,615,449,248	2,718,649,483	103,200,235	3.95%

*The restatement of 2003-04 appropriations is the result of previously including \$22,190,172 in special aviation funds in the capital project funds line versus in the special revenue funds line. These funds, while capital projects, are technically accounted for as special revenue funds and should be reported with all the other special revenue funds of the county. In addition, during the 2003-04, the Board of Supervisor's approved the reorganization of the health related departments to report to the County Administrative Office versus Human Services System (HSS). This restatement moved \$330,062,404 in appropriations from HSS to Admin/Exec Group to provide comparison between the 2003-04 budget year with the proposed 2004-05 budget year. Total countywide funds remains unchanged.

Countywide Operations

Countywide operations show an increase in appropriations of \$54,044,081. The most significant increases are in the Human Services System and the Law and Justice Groups. The most significant decrease is in the Admin/Exec Group. Each group is discussed below.

The Admin/Exec Group shows a net decrease of \$7.3 million. This decrease is due largely to a \$9.7 million decrease in the Behavioral Health budget unit. This reduction is based on the departments continued plan to better align spending with the receipt of ongoing realignment funds. There was also a \$2.8 million decrease in Human Resources Department that experienced a decrease in appropriations due to the shifting of the benefits operations to the benefits administration special revenue fund.



The above significant decreases in the Admin/Exec Group were offset by a \$2.0 million increase in the California Children's Services for anticipated increases in caseload, \$1.9 million increase in the Public Health budget unit due to a mid-year increase in child health programs, \$1.3 million in the Unemployment Insurance budget unit due to anticipated increased costs, and \$1.0 million in increased appropriations were seen in the County Counsel budget unit due to a GASB 34 reclassification, which removed a reimbursement for services, now classifying it as a revenue source.

The appropriation for contingencies includes the amount set aside per county policy (1.5% of locally funded appropriations), which is \$5.6 million. The other component of contingencies consists of unallocated financing available to the Board for distribution.

Furthermore, Debt Service increased \$3.0 million due to a reduction in savings to be realized from the 2002 refinancing of the West Valley Detention Center (from \$4.4 million in 2003-04 to \$2.0 million in 2004-05) and the loss of reimbursement from Airports (\$0.9 million). These increases are offset by decreased costs resulting from the 2003 refinancing of the Glen Helen Pavilion, and other minor changes in debt service schedules and costs.

The Economic Development/Public Service Group shows a net increase mainly attributed to increases in the Building and Safety budget unit due to significant workload increases due to the improving economy, the continued low interest rates, and the recent fire. The most significant decrease anticipated is reflected in the Registrar of Voters budget unit, as the result of only one major election in the 2004-05 budget year versus two major elections in the 2003-04 budget year.

Within the Fiscal Group, all budget units are expected to experience an increase. The most significant increase is reflected in the budget unit of the Auditor/Controller-Recorder, which increased \$2.2 million. This increase was due in part to a mid-year adjustment for staffing in the Recorder's section as a result of increased recordings due to the higher volume of property sales and refinancing activity. The Treasurer-Tax Collector, formerly reported as two separate budget units, consolidated all operations into one budget unit. Appropriations for this consolidated unit increased \$1.8 million due to additional staff needed for both anticipated increases in collections as well as service to taxpayers.

The Human Services System increased a net of \$24.8 million. The significant increases in the group consist of \$26.4 million in appropriations in Human Services System Administration mainly due to a mid-year adjustment, which increased the following programs, Medi-Cal, Food Stamps, and Children Services programs. Included in the \$26.4 million increase in HSS Administration is increased costs for IHSS provider payments (\$3.2 million) due to caseload increases. Additionally, a \$8.0 million increase is expected in Aid to Adoptive Children due to increased workload and increased grant costs, a \$3.2 million increase in Foster Care due to increases in costs per case, a \$1.6 million increase in Child Support Services due mainly to an increase in appropriations to pay for the federal automation penalty imposed by the state on the county; and a \$1.2 million increase in KinGap for caseload increases.

Noteworthy decreases that offset these increases include \$11.5 million in Entitlement payments (Childcare) and \$3.8 million in CalWORKS-Aid to families.



The Internal Services group shows a slight decrease from the previous budget year. While most of the budget units within this group experienced decreases due to impacts of the state budget reductions, the utilities budget received no state budget reduction. Furthermore, the rents budget unit was required to reclassify revenues to reimbursements per GASB 34, which also resulted in reduced appropriations.

The Law and Justice group increase is mainly in the Sheriff and District Attorney budget units. The increase costs to these budget units are the direct result of increased safety MOU/retirement, specifically the retirement benefit known as 3% at 50 and also due to their state budget impact of 4% versus all other departments receiving a 9% reduction. In addition, the Trial Court Funding Maintenance of Effort budget unit increased due to increased payments to the state based on a new state mandated payment, as well as an increase in collections, which are shared equally with the state.

Capital Project Funds

Capital Project Funds appropriations decreased \$8,088,975 from the prior year restated amount.

Capital Improvement Projects appropriations decreased primarily due to progress made on the High Desert Detention Center. The appropriations for this project decreased \$10.4 million from the prior year. Of the \$54.8 million total appropriations for all capital projects for 2004-05, \$5.3 million budgeted for new projects and \$49.5 million is budgeted as carry over projects, which includes \$4.2 million remaining in retention for the High Desert Detention Center.

Special Revenue Funds

Special Revenue funds increased \$2,757,201 overall.

Significant increases in specific funds include: \$5.4 million in the special aviation funds, which is the result of \$2.0 million for the Chino Airport Runway 3-21, \$1.6 million for the resurfacing of a runway at Needles Airport, and the majority remaining \$1.8 million increase is budgeted in the airports reserve fund for future projects; \$5.6 million in transportation, of which \$3.4 million is for the purchase of additional fixed assets to replace aging vehicles and equipment and \$2.2 million increase to cover retirement and MOU increases and fund additional staff for the Bark Beetle Infestation and Tree Morality Emergency project; \$4.7 million in Regional Parks' Prop 40 fund for land acquisition for the new Colton regional park and the movement of project funds from the county trail system budget unit; and \$0.9 million in Regional Parks' Prop 12 fund for new projects schedule for 2004-05.

Additionally, there was an increase of \$2.2 million occurred in the micrographic systems budget unit due mainly to increased revenues received from the increase in recording transactions, a \$1.3 million increase in preschool services due in part to a contract with the Children and Families Commission (First 5) for school readiness and additional state and federal aid; a \$4.3 million increase in human resources benefits administration fund is due to the transfer of appropriations from the general fund to a special revenue fund.



Furthermore, appropriation increases of \$4.5 million are due to an accounting change, which now includes certain special revenue funds that were previously used for financing only, that now are budgeted as contingencies.

Significant decreased appropriations in special revenue funds include \$7.0 million in the county trail system, of which \$2.9 million represents the completion of Phase II of the Santa Ana River Trail and the remaining funds were transferred into the Regional Parks' Prop 40 budget unit. Special transportation projects decreased \$1.1 million due to the completion of Phase II of the Etiwanda Interchange Improvement project. In the economic and community development consolidated fund, decreases totaled \$8.5 million, due to reduced funding in the following programs: neighborhood housing initiative, community block grants, the Home program, and Section 108 projects. Jobs and employment services budget unit decreased \$1.6 million in assessment, outreach, and training appropriations due in part to a decrease in Welfare to Work funding. Furthermore, tobacco tax appropriation decreased \$2.5 million due to a decrease in the allocation of funding from the state.

Lastly, there was a decrease of \$6.0 million for special aviation projects as there are several funds related to the Apple Valley Airport (County Service Area 60), which are now reported in the Board Governed Districts budget.

Enterprise Funds

The increase in Arrowhead Regional Medical Center reflects increased salary and benefit costs, and services and supplies costs related to compliance with new nurse-to-patient ratios, a 7.49% increase in inpatient days, 32.15% increase in emergency room visits, and 10.65% increase in outpatient visits.

Medical Center Lease Payments increased slightly, reflecting the increases in net lease payments and trustee/administrative fees.

A new enterprise fund was established to record the activity associated with Regional Parks, Camp Bluff Lake. This is a 120-acre camp located in the San Bernardino Mountains near the City of Big Bear Lake. The county has an agreement with the Wildlands Conservancy for use of the facility, which will provide children with recreational opportunities and the ability to increase their appreciation of nature.

Solid Waste Management appropriations have been increased by \$20.9 million as a result of increased Bark Beetle costs of \$6.0 million, operational costs of \$3.2 million, costs related to the final closure of the Milliken, Apple Valley, and Hesperia landfills, expansion of the Mid Valley Landfill Unit 3 cell, and expansion of groundwater and landfill gas monitoring wells including continued perchlorate investigations of \$11.7 million that is offset by expansion bond and financial assurance restricted reserves.



REVENUE SUMMARY

The 2004-05 county budget is financed from a variety of sources, which are listed below. This schedule does not include operating transfers.

	Final 2003-04	Proposed 2004-05	Change	Percentage Change
REVENUES FOR ALL COUNTY FUNDS				
(Excluding Enterprise Funds)				
Property Taxes	136,148,669	147,009,439	10,860,770	7.98%
Other Taxes	141,340,847	164,005,080	22,664,233	16.04%
State and Federal Aid	1,342,417,579	1,354,840,077	12,422,498	0.93%
Charges for Current Services	317,349,319	334,333,702	16,984,383	5.35%
Other Revenue	108,559,481	108,695,277	135,796	0.13%
Subtotal	2,045,815,895	2,108,883,575	63,067,680	3.08%
ENTERPRISE FUNDS				
Arrowhead Regional Medical Ctr	263,031,781	297,970,101	34,938,320	13.28%
Medical Center Lease Payment	24,484,009	24,536,303	52,294	0.21%
County Museum Store	148,400	169,650	21,250	14.32%
Regional Parks Snackbars	76,600	76,000	(600)	(0.78%)
Regional Parks Camp Bluff Lake	0	328,650	328,650	- - -
Solid Waste Management	49,151,850	60,361,099	11,209,249	22.81%
Subtotal	336,892,640	383,441,803	46,549,163	13.82%
Total County Budget	2,382,708,535	2,492,325,378	109,616,843	4.60%

Property Taxes

Property Tax revenue is increased based on an estimated increase in secured assessed valuation of 10.4%, and an increase in supplemental property tax revenues of 8%. Unsecured assessed valuation is estimated to grow 8.0%. Unitary property tax revenues are expected to remain flat.

Other Taxes

Other taxes are increased due to an anticipated increase in Prop 172 sales tax. The 2004-05 budget also estimates a 4.8% increase in sales tax from 2003-04 projected actuals for sales tax generated in the unincorporated area of the county. Property Transfer Tax and Supplemental Property Tax are increased to reflect rising home prices and sales volume activity.



State and Federal Aid

An overall increase in revenues is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs.

Significant increases include \$3.4 million in motor vehicle in lieu and \$1.6 million in vehicle license fees both based on a 4.8% budgeted growth rate based on projections from local economists.

Additionally increases in the Human Services System revenue base included: \$1.1 million in foster care due to higher placement costs; aid to adoptive children increased \$3.7 million in state aid and \$3.1 million in federal aid for children due to higher caseloads and cost per case; \$7.3 million in state health admin, \$7.3 million in federal health admin, and \$10.3 million in federal welfare admin increased due to increased funding in food stamps, MediCal, adoptions assistance and IHSS administration. These increases were offset by decreases in the following areas: \$3.7 million in CalWorks' aid payments due to lower caseloads; and \$8.7 million in state childcare payments and \$2.7 million in federal childcare payments to providers due to lower caseloads and rate decreases.

For Public Health and Behavioral Health, increases were seen in several areas: \$1.7 million in aid to crippled children due to increased caseloads, \$1.6 million in state grants, \$1.1 million for early, periodic, screening, diagnostic, and treatment, \$1.3 million for crisis residential treatment funded by the Federal Emergency Management Agency, and \$2.6 million in federal financial participation for MediCal.

Probation experienced a decrease of \$4.1 million in TANF, however, this was somewhat offset by an increase of \$1.7 million in Title IV-E revenues related to updated calculations for the costs of intake services at juvenile halls.

In addition to the above, there was a \$3.6 million decrease in jobs and employment services from the 2003-04 year due to the Welfare to Work program reaching its sunset, as well as the loss of some one-time funding that had been received for training; a \$1.6 million decrease in tobacco tax allocations from the state; and a decrease of \$2.9 million in Regional Parks due to the completion of Phase II of the Santa Ana River Trail.

Funding related to state and federal capital grants has increased overall. Grants for transportation projects increased \$12.5 million. These grants included \$14.6 million in funds to finance the Fort Irwin road improvement project and the Amboy road overlay offset with a reduction of \$2.1 million in grant revenues, which financed the Etiwanda Interchange Improvement project. The grants for the High Desert Juvenile Detention and Assessment facility were reduced \$8.5 million as the grant funds have been expended.



Charges for Current Services

Charges for current services are expected to increase overall from 2003-04 budget year. The most significant increases in departmental business activity consist of the Sheriff's \$10.8 million increase in city contracts coupled with a \$700,000 increase in training revenue from other law enforcement agencies, the Auditor/Controller-Recorder's \$2.5 million and Treasurer's \$1.0 million increases in recording fees due to the higher volume of property sales and refinancing activity.

Other noteworthy increases in current services are seen in collection fees, sanitation fees, and increases in other services pertaining to the reimbursement from other agencies for the cost of property tax administration and the costs associated with the National Trails Highway and the Mission Boulevard rehabilitation projects. In addition, legal fees were reclassified to revenue from reimbursements based on GASB 34 criteria.

Decreases of significance in current services include \$1.4 million in child support collection fees retained by the county based on a state proposal to retain the funding at the state level, a \$1.2 million decrease in the indirect cost reimbursement (COWCAP) from county departments, \$1.0 million in election services due to only one major election in 2004-05 versus the two elections experienced in 2003-04, and a \$725,000 decrease in information services' direct labor as a result of departments utilizing outside vendor systems and the corresponding support of those systems.

Other Revenue

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This category of revenue increased slightly, however, major changes are mentioned below.

Significant increases include \$1.7 million in building and safety construction permits based on major increases in workload due to the improving economy, the continued low interest rates, and the recent fires; \$1.2 million in interest revenues projected to be received in the county pool; \$1.2 million increase in funds pledged from the Wildland Conservancy to assist with the costs related to the proposed new Colton Regional Park.

Other increases include \$860,000 in tobacco settlement funds based on revised state schedules, \$850,000 in loan payoffs of home program assets; and \$542,000 in a new grant moneys from the Institute of Museum and Library Services to finance the development of the Inland Empire Archival Heritage Center and Web Module.

Noteworthy decreases in this category of revenue include a \$6.0 million decrease in the Neighborhood Initiative program. This program purchases HUD homes for rehabilitation and then re-sales the property. Decreases are the result of a low inventory of homes available for rehab and resale. Additionally, there was a \$2.0 million reduction because the Robert Wood Johnson grant to Transition Assistance has ended.



Enterprise Funds

Arrowhead Regional Medical Center revenues are expected to grow due to volume increases in inpatient days; emergency room visits; outpatient visits; and from anticipated fee increases. This growth is reflected in insurance, private pay, Medi-Cal, and Medicare revenues.

Anticipated slight increase in revenue for the medical center lease payment fund represents state payments from the Construction Renovation/Reimbursement Program (SB 1732).

A new enterprise fund was established to record the revenues related to activities associated with Regional Parks, Camp Bluff Lake. Revenue sources include fees for summer/weekend camping programs and adult retreats.

Solid Waste Management revenues increased a net of \$11.2 million as a result of increased Bark Beetle revenue of \$8.1 million, additional Article 19 revenues of \$1.6 million, contractual fee increases and increases in tonnage of \$1.5 million.



BUDGETED STAFFING SUMMARY

Change from Previous Year

	<u>2003-04 Staffing</u>	<u>Caseload Driven/ Grant or Special Funded Programs</u>	<u>All Other Programs</u>	<u>Total Change</u>	<u>2004-05 Staffing</u>	<u>Percentage Change</u>
General Fund	12,268.7	(218.7)	(114.1)	(332.8)	11,935.9	(2.7%)
Other Funds	<u>4,256.3</u>	<u>181.7</u>	<u>0.0</u>	<u>181.7</u>	<u>4,438.0</u>	4.3%
Total	16,525.0	(37.0)	(114.1)	(151.1)	16,373.9	

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

General Fund

- **Behavioral Health** budgeted staffing is decreased by 120.3 positions as part of the Department's continued plans to reduce use of one-time Realignment funding. The **Alcohol and Drug** budget unit of Behavioral Health decreased by 17.4 positions to stay within the budget allocation and to accommodate increases in contracted services for a Perinatal Pilot Project.
- **Public Health** budgeted staffing is decreased by a net 67.3 positions. Increases totaling 14.7 budgeted staff are offset by program staffing reductions of 82.0 positions as a result of salary and benefits costs increasing at a faster pace than revenues. The budgeted staffing in **California Children's Services**, a budget unit of Public Health, is increased by 4.6 positions due to the opening of the new office on June 2004.
- **Land Use Services – Building and Safety** budgeted staffing is increased by 16.0 positions. On January 13, 2004, the Board of Supervisors approved 15.0 positions due to the significant increase in workload related to the improving economy, continued low interest rates, and the recent fires. Included in the proposed 2004-05 budget is the addition of 1.0 Regional Building Supervisor position to supervise the larger plan review staff that was added mid-year.
- **Human Services System (HSS) Administrative Claim** budgeted staffing is increased by 154.0 positions. Additions include 123.0 positions that were added and approved by the Board in the December 2, 2003 Midyear Budget Adjustment to help meet new requirements of the Medi-Cal and Food Stamp programs. An additional 31.0 positions are being requested in 2004-05. Of these, 25.0 Public Service Employee (PSE) positions are requested to act as full-time interpreters in Transitional Assistance Department offices, 2.0 PSE positions are requested by Department of Children Services (DCS) to provide Parent Relations Program services, 1.0 Supervising Public Health Nurse is requested to direct health related services to Department of Aging and Adult Services' clients and 3.0 positions are requested to correct dual-fill situations in DCS funded County Counsel positions.



- **Child Support Services** budgeted staffing decreased by 58.6 positions, due to MOU and other staffing related increases, while budget allocations are remaining stagnant.
- **District Attorney – Criminal** decreased 6.0 budgeted positions due to the loss of grant funding from the following grant programs: Passages, Major Narcotics Vertical Prosecution (MNVP), Statutory Rape Vertical Prosecution (SRVP), and Elder Abuse Vertical Prosecution.
- **Probation Administration and Community Corrections** had net decrease of 34.6 positions, of which increases in this budget unit included 10.0 positions as a result of increase in Title IV-E funding and 7.0 positions that were transferred from Detention Corrections. Decreases included 21.6 positions related to various grants, 14.0 positions deleted in adult case management, 3.0 positions deleted to cover the workers' comp surcharges, 4.0 positions deleted in training and recruitment, 3.0 adult on-site positions were deleted, and 6.0 probation officers were deleted.
- **Probation Detention Corrections** decreased by net 14.2 positions, of which 19.0 positions were deleted in the Regional Youth Education Facility program, 10.0 positions deleted at West Valley Juvenile Hall since they will not be needed after the completion of an approved capital improvement project, 7.0 training and aftercare positions were transferred into the Probation Administration and Community Corrections budget unit, and additions include 13.0 Board approved positions for the High Desert Juvenile Assessment and Detention Center and 8.8 for recurrent positions and overtime for case management.
- **Probation Pre-Trial Detention** decreased 7.0 positions due to the Board approved move of this function to the Sheriff's Department.
- **Probation AB 1913** decreased 72.0 positions. Of the 72.0 positions decrease in the general fund, 59.0 positions were moved into the special revenue fund established for the AB 1913 Grant and 13.0 positions were eliminated due to a reduction in grant funding.
- **Sheriff** increased 20.0 budgeted positions, of which 13.0 were the result of board approved positions for contract cities and grants, and 7.0 was the result of the transfer from Probation's pretrial detention.

Other Funds

- **Human Resources - Benefits Administration** budget unit is a special revenue fund under the Human Resources Department (HRD). Budgeted staffing increased by 33.0 due to the transfer of 31.0 positions from HRD and the addition of 2.0 positions, which were approved by the Board of Supervisors on December 16, 2003.
- **Arrowhead Regional Medical Center** budgeted staffing increased by 132.4 positions due to volume increases; compliance in nursing staffing ratio in patient services; additional services such as renal dialysis, hyperbaric therapy, and echo cardiology services; and increased security measures for patient's safety.
- **County Library's** budgeted staffing decreased by 37.6 budgeted positions due to the proposed ERAF shift that will reduce the department's annual property tax revenues by \$1.2 million. This reduction in staff will necessitate a decrease of eight (8) hours per week of public service hours at all county branch libraries.
- **Preschool Services Department** budgeted staffing is decreased by 39.9 positions due to MOU and other staffing related increases, while budget allocations are remaining stagnant.



- **Probation – AB 1913 Grant** increased 59.0 positions as a result of the transfer of 72.0 positions from the general fund budget unit into this special revenue fund budget unit, coupled with a decrease of 13.0 positions due to reduced grant funding.
- **Sheriff's** budgeted staffing includes a reduction of 3.0 technical positions because the grant funding for these positions ends in 2003-04.

Significant changes from the previous year in all other programs include the following:

General Fund

- **Human Resources Department** budgeted staffing is decreased by 32.9 positions due to the transfer of 31.0 positions to the special revenue fund, Benefits Administration, and a reduction of 2.0 positions due to the 9% cost reduction plan, which are offset by the addition of 0.1 positions required to assist during upcoming negotiations with the various employee bargaining units.
- **Information Services'** budgeted staffing decreased by 18.7 positions. Of this decrease, 16.5 positions were in Applications Development of which 2.0 positions were a part of the 30% cost reduction plan, a decrease of 6.0 positions is due to the 9% cost reduction plan and a reduction of 8.5 positions due to workload decline and corresponding revenue reductions. Emerging Technology budget unit staffing has a reduction of 2.2 positions due to the 9% cost reduction plan.
- **Central Collections** budget unit was consolidated into the main Treasurer-Tax Collector department budget unit. In addition, there is an increase of 8.9 budgeted staffing positions needed for increased number of assigned collection accounts, to assist the taxpayers, and various other duties.
- **Facilities Management Department** budgeted staffing decreased a total of 11.5 positions. The division breakdown for positions deleted as a result of the state budget impact is as follows: Custodial Division 4.5 positions, Grounds 3.7 positions, and Maintenance 1.3 positions. Home Repair's 2.0 positions relate to federal funding from Economic and Community Development that did not increase from 2003-04. Since no additional funding was provided for MOU and building materials costs, this required deletion of the two positions.
- **District Attorney – Criminal** decreased an additional 6.0 budgeted positions due to the impacts of the state budget cuts.
- **Sheriff** decreased 35.5 budgeted positions due to the impacts of the state budget reduction on local funding and increased costs associated with salary and benefits.

Countywide staffing changes are outlined by county department in the following chart:



BUDGETED STAFFING SUMMARY

Department	2003-04 Final Budget	2004-05 Proposed Budget	Change
ADMINISTRATIVE/EXECUTIVE GROUP			
<u>GENERAL FUND</u>			
BOARD OF SUPERVISORS	39.5	42.3	2.8
LEGISLATION	1.0	1.0	0.0
CLERK OF THE BOARD	14.0	12.0	(2.0)
COUNTY ADMINISTRATIVE OFFICE	26.0	24.0	(2.0)
COUNTY COUNSEL	65.7	60.0	(5.7)
HUMAN RESOURCES	116.5	83.6	(32.9)
HUMAN RESOURCES - EMPLOYEE HEALTH & WELLNESS	13.0	12.7	(0.3)
HEALTH CARE COSTS	4.0	4.0	0.0
BEHAVIORAL HEALTH	686.2	565.9	(120.3)
BEHAVIORAL HEALTH - ALCOHOL AND DRUG	91.5	74.1	(17.4)
PUBLIC HEALTH	921.3	854.0	(67.3)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	145.0	149.6	4.6
INFORMATION SERVICES - APPLICATIONS DEVELOPMENT	93.8	77.3	(16.5)
INFORMATION SERVICES - EMERGING TECHNOLOGIES	15.2	13.0	(2.2)
SUBTOTAL GENERAL FUND	2,232.7	1,973.5	(259.2)
<u>OTHER FUNDS</u>			
HUMAN RESOURCES - BENEFITS ADMIN	0.0	33.0	33.0
HUMAN RESOURCES - COMMUTER SERVICES	3.5	2.5	(1.0)
HUMAN RESOURCES - RISK MANAGEMENT	65.0	65.3	0.3
ARROWHEAD REGIONAL MEDICAL CENTER	2,299.9	2,432.3	132.4
INFORMATION SERVICES - COMPUTER OPERATIONS	125.4	125.4	0.0
INFORMATION SERVICES - NETWORK SERVICES	93.0	93.0	0.0
SUBTOTAL OTHER FUNDS	2,586.8	2,751.5	164.7
TOTAL ADMINISTRATIVE/EXECUTIVE GROUP	4,819.5	4,725.0	(94.5)



BUDGETED STAFFING SUMMARY

Department	2003-04 Final Budget	2004-05 Proposed Budget	Change
ECONOMIC DEVELOPMENT/PUBLIC SERVICES GROUP			
<u>GENERAL FUND</u>			
ED/PUBLIC SERVICES GROUP	17.0	15.0	(2.0)
AGRICULTURE/WEIGHTS & MEASURES	64.5	63.5	(1.0)
AIRPORTS	28.9	27.0	(1.9)
COUNTY MUSEUM	52.5	51.2	(1.3)
ECD - ECONOMIC PROMOTION	2.0	2.0	0.0
ECD - SMALL BUSINESS DEVELOPMENT	4.0	3.0	(1.0)
LAND USE SERVICES - ADMINISTRATION	11.0	10.0	(1.0)
LAND USE SERVICES - CURRENT PLANNING	27.0	27.0	0.0
LAND USE SERVICES - ADVANCE PLANNING	19.0	19.0	0.0
LAND USE SERVICES - BUILDING AND SAFETY	62.2	78.2	16.0
LAND USE SERVICES - CODE ENFORCEMENT	30.0	29.0	(1.0)
LAND USE SERVICES - FIRE HAZARD ABATEMENT	21.0	21.0	0.0
PUBLIC WORKS - REGIONAL PARKS	117.1	117.1	0.0
PUBLIC WORKS - SURVEYOR	39.4	41.8	2.4
REGISTRAR OF VOTERS	42.9	36.5	(6.4)
SPECIAL DISTRICTS - FRANCHISE ADMINISTRATION	3.0	3.0	0.0
SUBTOTAL GENERAL FUND	541.5	544.3	2.8
<u>OTHER FUNDS</u>			
COUNTY LIBRARY	209.2	171.6	(37.6)
COUNTY MUSEUM STORE	2.1	2.2	0.1
ECONOMIC AND COMMUNITY DEVELOPMENT	61.0	58.0	(3.0)
JOBS AND EMPLOYMENT SERVICES	141.0	150.1	9.1
LAND USE SERVICES - HABITAT CONSERVATION	0.0	0.0	0.0
PUBLIC WORKS - COUNTY TRAIL SYSTEM	4.0	4.0	0.0
PUBLIC WORKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.0	0.0
PUBLIC WORKS - CAMP BLUFF LAKE	0.0	7.6	7.6
PUBLIC WORKS - REGIONAL PARKS SNACK BARS	1.3	1.3	0.0
PUBLIC WORKS - ROAD OPERATIONS CONSOLIDATED	357.7	368.0	10.3
PUBLIC WORKS - SOLID WASTE MANAGEMENT	74.4	84.8	10.4
SUBTOTAL OTHER FUNDS	851.7	848.6	(3.1)
TOTAL ECON DEVELOP/PUBLIC SERVICES GROUP	1,393.2	1,392.9	(0.3)



BUDGETED STAFFING SUMMARY

Department	2003-04 Final Budget	2004-05 Proposed Budget	Change
FISCAL GROUP			
<u>GENERAL FUND</u>			
ASSESSOR	159.9	158.9	(1.0)
AUDITOR/CONTROLLER-RECORDER	181.6	191.6	10.0
TREASURER-TAX COLLECTOR	66.5	168.9	102.4
TREASURER-TAX COLLECTOR - CENTRAL COLLECTIONS	93.5	0.0	(93.5)
SUBTOTAL GENERAL FUND	501.5	519.4	17.9
<u>OTHER FUNDS</u>			
STATE/COUNTY PROPERTY TAX ADMINISTRATION	29.0	29.0	0.0
AUDITOR/CONTROLLER - MICROGRAPHICS	0.0	7.0	7.0
AUDITOR/CONTROLLER - RECORDS MANAGEMENT	2.0	1.0	(1.0)
SUBTOTAL OTHER FUNDS	31.0	37.0	6.0
TOTAL FISCAL GROUP	532.5	556.4	23.9
HUMAN SERVICES SYSTEM			
<u>GENERAL FUND</u>			
AGING AND ADULT SERVICES	101.1	101.9	0.8
CHILD SUPPORT SERVICES	565.0	506.4	(58.6)
HSS ADMINISTRATIVE CLAIM	3,422.7	3,576.7	154.0
VETERANS AFFAIRS	17.0	16.3	(0.7)
SUBTOTAL GENERAL FUND	4,105.8	4,201.3	95.5
<u>OTHER FUNDS</u>			
PRESCHOOL SERVICES	575.8	535.9	(39.9)
SUBTOTAL OTHER FUNDS	575.8	535.9	(39.9)
TOTAL HUMAN SERVICES SYSTEM	4,681.6	4,737.2	55.6
INTERNAL SERVICES GROUP			
<u>GENERAL FUND</u>			
ARCHITECTURE AND ENGINEERING	23.0	23.0	0.0
FACILITIES MANAGEMENT - ADMINISTRATION	4.0	4.0	0.0
FACILITIES MANAGEMENT - CUSTODIAL	47.5	43.0	(4.5)
FACILITIES MANAGEMENT - GROUNDS	23.7	20.0	(3.7)
FACILITIES MANAGEMENT - HOME REPAIR	12.0	10.0	(2.0)
FACILITIES MANAGEMENT - MAINTENANCE	56.0	54.7	(1.3)
PURCHASING	18.0	16.0	(2.0)
REAL ESTATE SERVICES	24.0	24.0	0.0
SUBTOTAL GENERAL FUND	208.2	194.7	(13.5)



BUDGETED STAFFING SUMMARY

Department	2003-04 Final Budget	2004-05 Proposed Budget	Change
INTERNAL SERVICES GROUP (continued)			
<u>OTHER FUNDS</u>			
FLEET MANAGEMENT - GARAGE AND WAREHOUSE	94.0	97.0	3.0
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	0.0
PURCHASING - CENTRAL STORES	14.0	12.0	(2.0)
PURCHASING - MAIL AND COURIER SERVICES	34.0	33.0	(1.0)
PURCHASING - PRINTING AND MICROFILM SERVICES	17.0	16.0	(1.0)
SUBTOTAL OTHER FUNDS	163.0	162.0	(1.0)
TOTAL INTERNAL SERVICES GROUP	371.2	356.7	(14.5)
LAW AND JUSTICE GROUP			
<u>GENERAL FUND</u>			
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	0.0	0.0	0.0
COUNTY TRIAL COURTS - GRAND JURY	0.0	0.0	0.0
COUNTY TRIAL COURTS - INDIGENT DEFENSE	0.0	0.0	0.0
DISTRICT ATTORNEY - CRIMINAL	397.0	385.0	(12.0)
DISTRICT ATTORNEY - CHILD ABDUCTION	7.0	6.5	(0.5)
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	0.9	(0.1)
PROBATION - ADMINISTRATION/COMM CORRECTIONS	458.6	424.0	(34.6)
PROBATION - DETENTION CORRECTIONS	613.0	598.8	(14.2)
PROBATION - PRE-TRIAL DETENTION	7.0	0.0	(7.0)
PROBATION - AB1913 GRANT	72.0	0.0	(72.0)
PUBLIC ADMIN/GUARDIAN/CONSERV/CORONER	76.1	65.6	(10.5)
PUBLIC DEFENDER	180.3	170.4	(9.9)
SHERIFF	2,867.0	2,851.5	(15.5)
SUBTOTAL GENERAL FUND	4,679.0	4,502.7	(176.3)
<u>OTHER FUNDS</u>			
DISTRICT ATTORNEY - SPECIAL REVENUE	33.0	32.0	(1.0)
PROBATION - AB1913 GRANT (SR)	0.0	59.0	59.0
SHERIFF - SPECIAL REVENUE	15.0	12.0	(3.0)
SUBTOTAL OTHER FUNDS	48.0	103.0	55.0
TOTAL LAW AND JUSTICE GROUP	4,727.0	4,605.7	(121.3)
TOTAL COUNTY DEPARTMENTS - GENERAL FUND	12,268.7	11,935.9	(332.8)
TOTAL COUNTY DEPARTMENTS - OTHER FUNDS	4,256.3	4,438.0	181.7
GRAND TOTAL COUNTY DEPARTMENTS	16,525.0	16,373.9	(151.1)



RESERVES ANALYSIS

The county has a number of reserves and designations that have been established over the years for a variety of purposes. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserves to equal 10% of locally funded appropriations. It also anticipates establishing special purpose reserves to help meet future needs.

	<u>1999-00</u>	<u>2000-01</u>	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>
Total General Purpose Reserve	27.4	27.4	30.2	31.9	34.8	37.2
Specific Purpose Reserves						
Medical Center debt service	34.3	32.0	32.0	32.1	32.1	32.1
Justice facilities reserve	11.7	5.2	5.0	4.9	3.9	2.7
Juvenile maximum security reserve	1.2	1.5	1.5	1.5	1.5	1.5
Future retirement rate increase reserve	1.5	1.5	1.5	7.0	7.0	7.0
Equity Pool				1.9	4.7	4.3
Teeter			19.3	19.3	19.3	19.3
Restitution			8.9	2.1	2.1	2.1
Insurance				5.0	5.0	5.0
Electronic Voting System				5.7	5.7	0.0
Capital Projects Reserve				4.0	4.0	4.0
Bark Beetle					2.0	1.8
Museum's Hall of Paleontology					1.0	0.9
Total Specific Purpose Reserves	48.7	40.2	68.2	83.5	88.3	80.7
Total Reserves	76.1	67.6	98.4	115.4	123.1	117.9

The County has several reserves. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general reserves are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County.

For 2003-04 mid-year Board actions authorized the use of:

- The \$5.7 million Electronic Voting System reserve to pay the local share of the cost of the new electronic voting system. The State mandated that the county change from a punch card to electronic voting system by January of 2004.
- \$169,700 of the Bark Beetle Reserve to provide a reverse 9-1-1 warning system service that could be used to warn or advise affected County residents of the potential for fire, flood, or other emergency circumstances in the County. This amount is the estimated first year cost of the service.



- \$178,971 of the Justice Facilities reserve to remodel the Big Bear County building. This project will create jury assembly and deliberation rooms; provide additional space for the District Attorney, Public Defender, and Probation departments to meet five to ten year projected growth; create a Sheriff's men's locker room; relocate Sheriff's Court Services; and to bring the building into compliance with the Americans with Disabilities Act (ADA).
- \$135,000 of the Museum Hall of Paleontology reserve was appropriated to assist with the facility's construction and exhibit design costs.

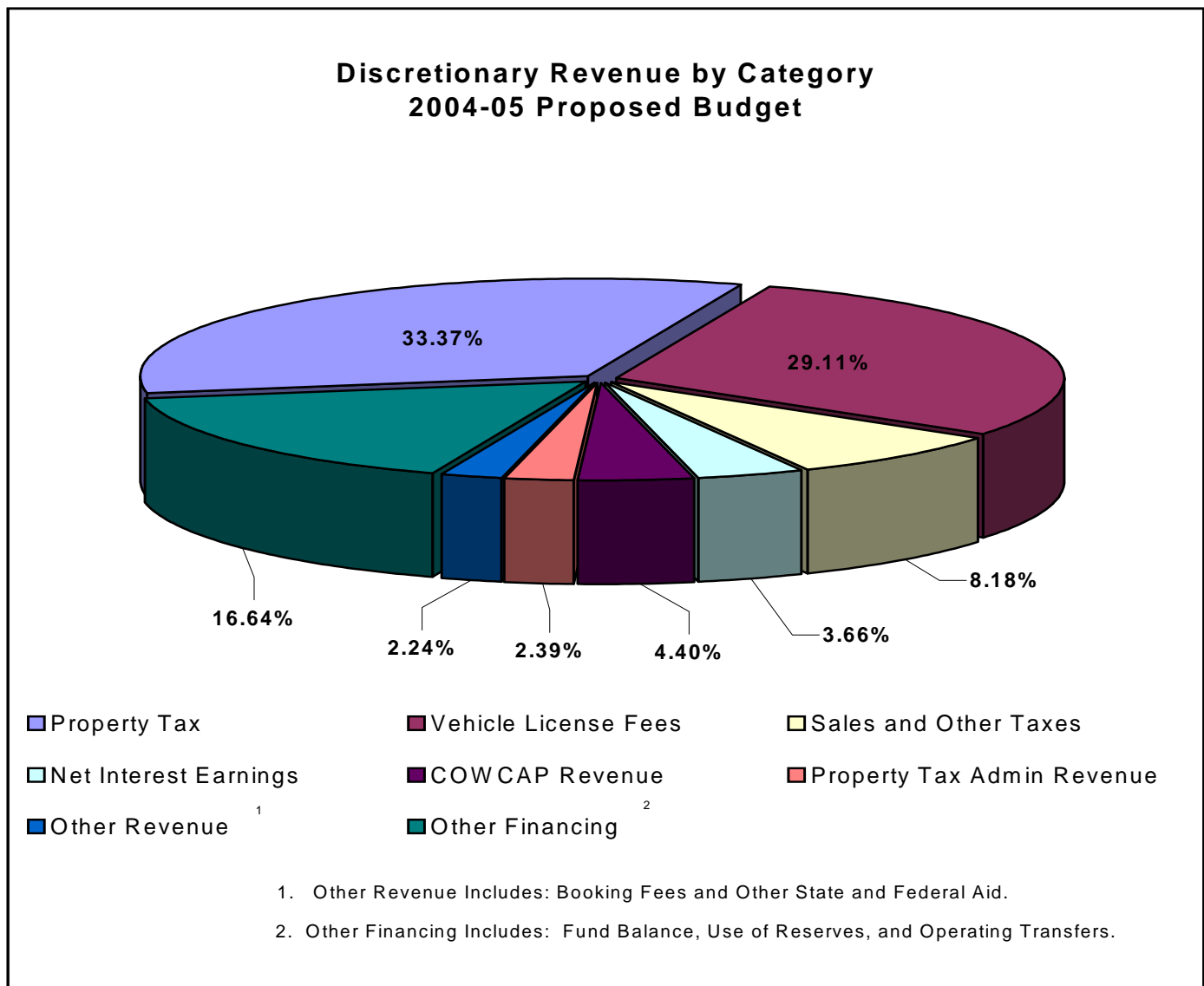
For 2004-05, general-purpose reserves are increased \$2.4 million. Uses of \$122,711 of the Equity Pool reserve are planned to fund the 2004-05 costs of approved equity adjustments. A planned use of \$1.0 million of the Justice Facilities reserve will be used to offset a portion of the cost of the most recent approved safety MOU.

DISCRETIONARY REVENUE

County general fund operations are financed with two major types of funding: departmental program revenues; and countywide, discretionary revenues.

Departmental program revenues include fees, service charges, and state and federal support for programs such as welfare, health care, child support and behavioral health. The balance of departmental costs not funded by these departmental revenue sources is considered local cost. Local cost is funded by countywide, discretionary revenues, such as property tax and vehicle license fees as well as other financing sources such as use of reserves, fund balance and operating transfers.

Gross local cost financing for 2004-05 is \$446,415,043. Shown below are the sources of local cost financing:



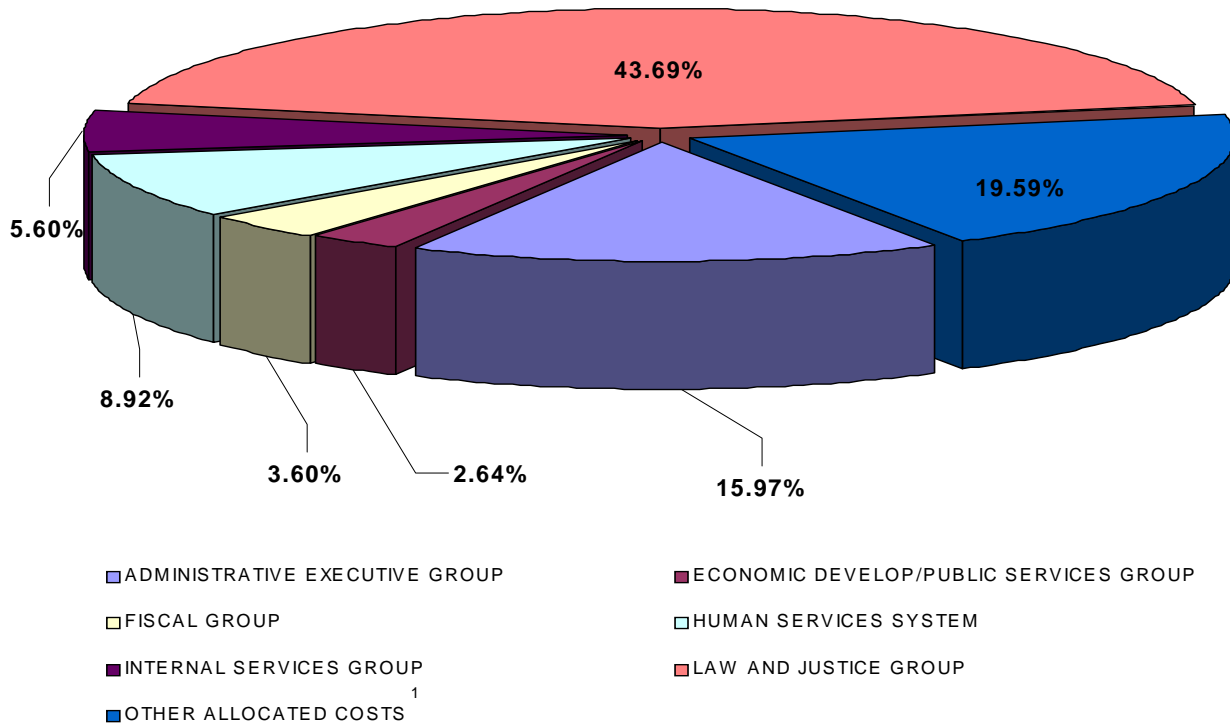
COUNTYWIDE REVENUES AND OTHER FINANCING WHICH PAY FOR GENERAL FUND LOCAL COST

	2003-04 Final Budget	2003-04 Estimates	2004-05 Proposed Budget
Net Non-departmental revenue			
Property Taxes:			
Current Secured, Unsecured, Unitary	125,905,507	130,461,255	137,207,735
Supplementals	4,885,025	5,133,241	5,275,827
Penalty on Current Taxes	1,135,599	1,700,000	1,135,599
Prior Property Taxes, penalties and interest	5,366,233	5,077,169	5,366,233
Total Property Taxes	137,292,364	142,371,665	148,985,394
Vehicle License Fees	124,974,967	91,303,606	129,971,160
Sales and Other Taxes	31,429,066	34,265,791	36,533,790
Net Interest Earnings	14,600,000	15,862,000	16,351,000
COWCAP Revenue	20,847,838	20,847,838	19,661,157
Property Tax Admin Revenue	9,395,173	8,633,846	10,651,703
Booking Fee Revenue	3,937,000	3,937,000	3,937,000
Other State and Federal Aid	3,329,275	3,489,621	3,619,799
Other Revenue	2,430,000	2,010,000	2,430,000
Subtotal	348,235,683	322,721,367	372,141,003
Other Financing			
Fund Balance	55,946,725	55,946,725	43,400,000
Use of Reserves	1,160,949	7,344,620	1,122,711
Operating Transfers	34,740,153	36,740,153	29,751,329
Subtotal	91,847,827	100,031,498	74,274,040
TOTAL	440,083,510	422,752,865	446,415,043

The most significant sources of county local cost financing are property tax and vehicle license fees. These two sources account for \$278,956,554 or 75.0% of net non-departmental revenues. Year-end fund balance available for financing is estimated to be \$43.4 million. Operating transfers includes transfers into the county general fund from the Courthouse and Criminal Justice Construction funds, Solid Waste Management, savings from refinancing, and the use of \$18.6 million of the tobacco settlement funds, of which \$15.0 million is to be applied towards Medical Center Debt Service.



Local Cost Analysis
Local Cost by Group
2004-05 Proposed Budget



Countywide discretionary revenues are allocated to various county departments as local cost. The above pie chart shows what percentage of the local cost is allocated to each of the groups.

The schedule on the following pages shows a comparison of prior year local cost and current year local cost by department. This schedule also includes appropriations and revenues, including operating transfers, which are mechanisms to move financing between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenues. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the beginning of this section, as their inclusion would overstate countywide appropriations and revenues on a consolidated basis.





Department Title	Final Budget 2003-04:			Proposed Budget 2004-05:			Change Between Final 2003-04 & Proposed 2004-05:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	3,812,528	0	3,812,528	3,583,001	0	3,583,001	(229,527)	0	(229,527)
LEGISLATIVE COSTS	474,914	0	474,914	439,898	0	439,898	(35,016)	0	(35,016)
CLERK OF THE BOARD	912,389	62,500	849,889	885,493	66,500	818,993	(26,896)	4,000	(30,896)
COUNTY ADMINISTRATIVE OFFICE	3,466,745	0	3,466,745	3,232,502	0	3,232,502	(234,243)	0	(234,243)
COUNTY ADMINISTRATIVE OFFICE-LITIGATION	400,000	0	400,000	363,681	0	363,681	(36,319)	0	(36,319)
COUNTY ADMINISTRATIVE OFFICE-JOINT POWERS LEASES	20,467,787	0	20,467,787	21,039,293	0	21,039,293	571,506	0	571,506
COUNTY COUNSEL	7,102,029	3,777,460	3,324,569	8,132,085	4,761,611	3,370,474	1,030,056	984,151	45,905
HUMAN RESOURCES	8,157,864	3,103,566	5,054,298	5,380,631	302,500	5,078,131	(2,777,233)	(2,801,066)	23,833
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	30,000	30,000	0	35,000	35,000	0	5,000	5,000	0
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	2,700,000	0	2,700,000	4,000,000	0	4,000,000	1,300,000	0	1,300,000
INFORMATION SERVICES-EMERGING TECHNOLOGY	1,593,869	274,900	1,318,969	1,382,107	245,320	1,136,787	(211,762)	(29,580)	(182,182)
INFORMATION SERVICES-SYSTEMS DEVELOPMENT	10,136,609	4,480,501	5,656,108	9,407,884	3,755,256	5,652,628	(728,725)	(725,245)	(3,480)
HEALTH CARE COSTS	135,628,083	120,628,083	15,000,000	135,812,669	120,812,669	15,000,000	184,586	184,586	0
BEHAVIORAL HEALTH	121,296,698	119,453,945	1,842,753	110,521,180	108,678,427	1,842,753	(10,775,518)	(10,775,518)	0
BEHAVIORAL HEALTH-OADP	20,063,339	19,913,881	149,458	20,577,850	20,428,392	149,458	514,511	514,511	0
PUBLIC HEALTH	73,611,885	72,967,163	644,722	75,553,056	74,900,946	652,110	1,941,171	1,933,783	7,388
CALIFORNIA CHILDREN'S SERVICES	10,723,433	9,185,392	1,538,041	12,713,007	11,174,966	1,538,041	1,989,574	1,989,574	0
AMBULANCE REIMBURSEMENTS	472,501	0	472,501	472,501	0	472,501	0	0	0
LOCAL AGENCY FORMATION COMMISSION	173,400	0	173,400	154,000	0	154,000	(19,400)	0	(19,400)
COUNTY SCHOOLS	2,850,040	0	2,850,040	2,775,264	0	2,775,264	(74,776)	0	(74,776)
ADMINISTRATIVE/EXECUTIVE GROUP SUBTOTAL:	424,074,113	353,877,391	70,196,722	416,461,102	345,161,587	71,299,515	(7,613,011)	(8,715,804)	1,102,793
ASSESSOR	10,986,443	363,210	10,623,233	11,810,307	437,500	11,372,807	823,864	74,290	749,574
AUDITOR-CONTROLLER	12,494,542	9,689,972	2,804,570	14,647,191	12,278,194	2,368,997	2,152,649	2,588,222	(435,573)
TREASURER-TAX COLLECTOR	14,759,934	13,089,868	1,670,066	16,590,989	14,281,283	2,309,706	1,831,055	1,191,415	639,640
FISCAL GROUP SUBTOTAL:	38,240,919	23,143,050	15,097,869	43,048,487	26,996,977	16,051,510	4,807,568	3,853,927	953,641
ARCHITECTURE AND ENGINEERING	634,174	0	634,174	566,758	0	566,758	(67,416)	0	(67,416)
FACILITIES MANAGEMENT DEPARTMENT	12,110,568	5,645,888	6,464,680	11,747,206	5,572,292	6,174,914	(363,362)	(73,596)	(289,766)
UTILITIES	15,730,303	0	15,730,303	16,326,547	0	16,326,547	596,244	0	596,244
PURCHASING	1,112,209	10,000	1,102,209	1,073,018	35,000	1,038,018	(39,191)	25,000	(64,191)
REAL ESTATE SERVICES	2,142,465	1,547,050	595,415	2,213,960	1,549,650	664,310	71,495	2,600	68,895
RENTS	571,138	323,000	248,138	208,652	0	208,652	(362,486)	(323,000)	(39,486)
INTERNAL SERVICES GROUP SUBTOTAL:	32,300,857	7,525,938	24,774,919	32,136,141	7,156,942	24,979,199	(164,716)	(368,996)	204,280
COUNTY TRIAL COURTS-DRUG COURT	358,096	358,096	0	491,957	491,957	0	133,861	133,861	0
GRAND JURY	201,460	0	201,460	204,359	0	204,359	2,899	0	2,899
COUNTY TRIAL COURTS- INDIGENT DEFENSE	9,219,969	0	9,219,969	8,704,969	0	8,704,969	(515,000)	0	(515,000)
COUNTY TRIAL COURTS-JUDICIAL BENEFITS/FAC COSTS	1,873,598	0	1,873,598	2,034,597	0	2,034,597	160,999	0	160,999
COUNTY TRIAL COURTS-MAINTENANCE OF EFFORT	34,090,295	23,721,081	10,369,214	35,725,112	25,098,622	10,626,490	1,634,817	1,377,541	257,276
DISTRICT ATTORNEY-CRIMINAL	37,083,842	21,353,905	15,729,937	38,595,428	23,481,734	15,113,694	1,511,586	2,127,829	(616,243)
DISTRICT ATTORNEY-CHILD ABDUCT	773,000	0	773,000	807,087	0	807,087	34,087	0	34,087
LAW & JUSTICE ADMINISTRATION	115,587	49,000	66,587	112,035	5,000	107,035	(3,552)	(44,000)	40,448
PROBATION-ADMIN/COMM CORRECTIONS	33,879,650	20,846,422	13,033,228	33,591,048	21,600,878	11,990,170	(288,602)	754,456	(1,043,058)
PROBATION-COURT ORDERED PLACEMENTS	7,382,883	0	7,382,883	5,382,883	0	5,382,883	(2,000,000)	0	(2,000,000)
PROBATION-DETENTION CORRECTIONS	42,043,813	16,003,119	26,040,694	43,304,971	13,294,339	30,010,632	1,261,158	(2,708,780)	3,969,938
PROBATION-PRETRIAL DETENTION	512,610	0	512,610	0	0	0	(512,610)	0	(512,610)
PROBATION-AB 1913 GRANT	260,781	260,781	0	0	0	0	(260,781)	(260,781)	0
PUB ADMIN/PUB GUARDIAN/CONSERVATOR/CORONER	5,468,851	1,259,556	4,209,295	5,159,469	1,131,921	4,027,548	(309,382)	(127,635)	(181,747)
PUBLIC DEFENDER	19,718,736	500,000	19,218,736	19,950,532	250,000	19,700,532	231,796	(250,000)	481,796
SHERIFF	257,886,910	170,859,153	87,027,757	278,423,185	192,095,350	86,327,835	20,536,275	21,236,197	(699,922)
LAW AND JUSTICE GROUP SUBTOTAL:	450,870,081	255,211,113	195,658,968	472,487,632	277,449,801	195,037,831	21,617,551	22,238,688	(621,137)



Department Title	Final Budget 2003-04:			Proposed Budget 2004-05:			Change Between Final 2003-04 & Proposed 2004-05:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
ECON. DEV/PUBLIC SERVICES GROUP ADMINISTRATION	65,866	0	65,866	59,876	0	59,876	(5,980)	0	(5,980)
AIRPORTS	2,461,753	2,422,940	38,813	2,503,423	2,468,134	35,289	41,670	45,194	(3,524)
AGRICULTURE, WEIGHTS AND MEASURES	5,195,346	3,433,055	1,762,291	5,301,606	3,552,266	1,749,340	106,260	119,211	(12,951)
MUSEUMS	3,844,442	2,231,590	1,612,852	3,789,730	2,305,417	1,484,313	(54,712)	73,827	(128,539)
ECD-ECONOMIC PROMOTION	780,751	0	780,751	719,289	0	719,289	(61,462)	0	(61,462)
ECD-SMALL BUSINESS DEVELOPMENT	200,107	40,000	160,107	156,214	0	156,214	(43,893)	(40,000)	(3,893)
LAND USE SERVICES - CURRENT PLANNING	2,292,380	2,292,380	0	2,374,495	2,292,212	82,283	82,115	(168)	82,283
LAND USE SERVICES-ADVANCED PLANNING	3,395,955	2,142,113	1,253,842	3,387,890	2,263,881	1,124,009	(8,065)	121,768	(129,833)
LAND USE SERVICES-BUILDING AND SAFETY	5,629,926	5,629,926	0	7,387,219	7,387,219	0	1,757,293	1,757,293	0
LAND USE SERVICES-CODE ENFORCEMENT	2,960,413	408,200	2,552,213	2,963,825	575,000	2,388,825	3,412	166,800	(163,388)
LAND USE SERVICES-FIRE HAZARD ABATEMENT	1,951,692	1,951,692	0	2,034,741	2,034,741	0	83,049	83,049	0
PUBLIC WORKS-REGIONAL PARKS	6,766,471	5,812,110	954,361	7,189,007	6,129,148	1,059,859	422,536	317,038	105,498
PUBLIC WORKS-SURVEYOR	3,310,588	3,310,588	0	3,563,358	3,563,358	0	252,770	252,770	0
REGISTRAR OF VOTERS	4,484,686	1,744,134	2,740,552	3,285,368	652,000	2,633,368	(1,199,318)	(1,092,134)	(107,184)
FRANCHISE ADMINISTRATION	298,177	0	298,177	311,701	0	311,701	13,524	0	13,524
ECON DEVELOP/PUBLIC SERVICES SUBTOTAL:	43,638,543	31,418,728	12,219,815	45,027,742	33,223,376	11,804,366	1,389,199	1,804,648	(415,449)
AGING AND ADULT SERVICES	8,147,202	8,147,202	0	8,184,557	8,184,557	0	37,355	37,355	0
CHILD SUPPORT SERVICES	39,889,326	39,889,326	0	41,478,447	38,694,021	2,784,426	1,589,121	(1,195,305)	2,784,426
ADMINISTRATIVE CLAIM	297,664,713	286,197,963	11,466,750	323,382,345	310,052,303	13,330,042	25,717,632	23,854,340	1,863,292
CHILD ABUSE /DOMESTIC VIOLENCE	1,380,611	1,380,611	0	1,411,699	1,411,699	0	31,088	31,088	0
ENTITLEMENT PAYMENTS (CHILD CARE)	93,919,917	93,919,917	0	82,397,695	82,397,695	0	(11,522,222)	(11,522,222)	0
CHILDRENS OUT OF HOME CARE	338,164	0	338,164	367,618	0	367,618	29,454	0	29,454
AID TO ADOPTIVE CHILDREN	17,152,146	15,946,603	1,205,543	25,193,425	23,987,882	1,205,543	8,041,279	8,041,279	0
AFDC-FOSTER CARE	97,635,819	83,857,781	13,778,038	100,802,968	87,328,206	13,474,762	3,167,149	3,470,425	(303,276)
REFUGEE CASH ASSISTANCE	520,000	520,000	0	100,000	100,000	0	(420,000)	(420,000)	0
CASH ASSISTANCE - IMMIGRANTS	1,053,030	1,053,030	0	1,053,030	1,053,030	0	0	0	0
CALWORKS-FAMILY GROUP	196,553,943	192,123,884	4,430,059	196,029,188	191,128,458	4,900,730	(524,755)	(995,426)	470,671
KIN-GAP PROGRAM	3,351,569	2,795,803	555,766	4,556,185	3,793,024	763,161	1,204,616	997,221	207,395
AID FOR SERIOUSLY EMOTIONALLY DISTURBED	3,345,010	2,613,701	731,309	3,794,651	3,063,342	731,309	449,641	449,641	0
CALWORKS-2 PARENT FAMILIES	18,846,462	18,408,416	438,046	15,072,908	14,694,577	378,331	(3,773,554)	(3,713,839)	(59,715)
AID TO INDIGENTS	1,275,123	330,986	944,137	1,361,560	342,470	1,019,090	86,437	11,484	74,953
VETERANS AFFAIRS	1,130,068	257,018	873,050	1,145,928	299,667	846,261	15,860	42,649	(26,789)
HUMAN SERVICES SYSTEM SUBTOTAL:	782,203,103	747,442,241	34,760,862	806,332,204	766,530,931	39,801,273	24,129,101	19,088,690	5,040,411
SUBTOTAL:	1,771,327,616	1,418,618,461	352,709,155	1,815,493,308	1,456,519,614	358,973,694	44,165,692	37,901,153	6,264,539
CONTINGENCIES	70,572,366	0	70,572,366	76,458,010	0	76,458,010	5,885,644	0	5,885,644
RESERVE CONTRIBUTIONS	8,887,258	0	8,887,258	2,390,532	0	2,390,532	(6,496,726)	0	(6,496,726)
OPERATING TRANSFERS OUT	7,914,731	0	7,914,731	8,592,807	0	8,592,807	678,076	0	678,076
TOTAL ALLOCATED COSTS:	87,374,355	0	87,374,355	87,441,349	0	87,441,349	66,994	0	66,994
GRAND TOTAL:	1,858,701,971	1,418,618,461	440,083,510	1,902,934,657	1,456,519,614	446,415,043	44,232,686	37,901,153	6,331,533

